





Board of Education Informational Report

MEMORANDUM

Date:



MEMORANDUM

Date: January 3, 2013
To: C.J. Sylvester, Chief Operating Officer
From: Jim Owens, Director Capital Operations, Office of School Modernization
Subject : Balanced Scorecard

This memo provides a recommendation to use a “balanced scorecard” reporting tool for reporting and managing the 2012 capital construction bond program. It’s based upon The Balance Scorecard ¹ (BSC) approach to business management.

x BSC is founded on the concept of key perspectives that are essential to

Narrative Comments:

Narrative Comments:			<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="border: 1px solid black; padding: 2px;"> Good Concerns Trouble </div> <div style="background-color: black; width: 200px; height: 80px;"></div> <div style="border: 1px solid black; padding: 2px;"> </div> <div style="border: 1px solid black; padding: 2px;"> </div> </div>										
			Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Grant HS	Improvements 2016	Improvements 2017	Improvements 2018	Improvements 2019
Strategic Objectives	Performance Measures	Performance Targets											
1		≥ 15% Contingency Available											
2		Within Budgeted Amount											
3		Within Budgeted Amount											
4		< 90% of Construction Budget											
5		Per Schedule											
Objective D Project within Budget	6	Per Schedule											





	
	
	
	

Narrative Comments:

		Strategic Obj. B C Average	 
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2012 Bond Projects

Improvements 2013 Roosevelt HS Faubion K8 Improvements 2014 Franklin HS Improvements 2015 Grant HS Improvements 2016 Improvements 2017 Improvements 2018 Improvements 2019

Strategic Objectives	Performance Measures	Performance Targets	
Objective A Meets Educational Needs	1 Project Scope Meets Educational Needs 2 Design Meets Educational Needs 3 Construction Meets Educational Needs	Green: Rating of ≥ 4.0 (1 - 5 scale) Yellow: 3.0 - 4.0; Red: < 3.0	 
Objective B Meets Maintenance / Facility Needs	4 Project Scope Meets Maint. / Facility Needs 5 Design Meets Maint. / Facility Needs 6 Construction Meets Maint. / Facility Needs	Green: Rating of ≥ 4.0 (1 - 5 scale) Yellow: 3.0 - 4.0; Red: < 3.0	 
Objective C Design Advisory Group (DAG) Needs	7 Project Scope Meets DAG Needs 8 Design Meets DAG Needs 9 Construction Meets DAG Needs	Green: Rating of ≥ 4.0 (1 - 5 scale) Yellow: 3.0 - 4.0; Red: < 3.0	

Balanced Score Card

NARRATIVE COMMENTS:

1. Educational visioning & design work in progress.
2. Project improvements 2013 design phase is progressing on schedule.
- 3.

	& R O R U		3 H U V S H F W L Y H	6 W D W X
			% X G J H W	
			S H F W L Y	
			\$ Y H U D J H	
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) D X E L R Q .) U D Q N O L Q + 6	3 U R J U D P & R Q W L Q J H Q F Y	3 U R J U D P & R V W V
2 Y H U D O O 3 U R M H F				
% X G J H W 3 H U				
6 F K H G X O H 3 H				
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Balanced Score Card

Improvement Category		Bond Proposal	Current Budget
A	Full Modernization or Replacement	278,000,000	265,376,716
B	Educational Facility Improvements	5,000,000	3,782,094
C	Physical Facility Improvements	69,500,000	66,183,016
D	Debt Repayment	45,000,000	45,000,000
E	Program Costs	84,500,000	101,658,174
Bond Total		482,000,000	482,000,000
SRGP		r	1,500,000
General Fund		r	4,458
Other		r	
Program Total		482,000,000	483,504,458

BalancedScoreCard

Project	OriginalProject Budget	ProjectBudget Changes	CurrentProject Budget A	Encumbered B	Estimate to Complete C	Estimate Total D (B+C)	Over/(Under) Budget E (D - A)	Expended F
A FullModernizationor Replaceme	265,376,716		265,376,716	344,769	232,136,661	232,481,430	(32,895,286)	13,649
01 Grant	88,336,829		88,336,829		75,086,305	75,086,305	(13,250,524)	
02 Franklin	81,585,655		81,585,655		74,893,086	74,893,086	(6,692,569)	
03 Roosevelt	68,418,695		68,418,695		58,155,891	58,155,891	(10,262,804)	
04 Faubion	27,035,537		27,035,537	344,769	24,001,379	24,346,148	(2,689,389)	13,649
B/C Phy/EduFacilityImprovements	67,741,920	3,812,716	71,554,637	1,003,469	61,807,947	62,811,416	(8,743,221)	425,830
05 ImprovementProject2013	9,467,471	3,812,716	13,280,188	1,003,469	12,274,665	13,278,134	(2,054)	425,830
06 ImprovementProject2014	13,620,121		13,620,121		11,577,103	11,577,103	(2,043,018)	
07 ImprovementProject2015	13,521,066		13,521,066		11,492,906	11,492,906	(2,028,160)	
08 ImprovementProject2016	15,274,437		15,274,437		12,983,272	12,983,272	(2,291,166)	
09 ImprovementProject2017	6,796,707		6,796,707		5,777,201	5,777,201	(1,019,506)	
10 ImprovementProject2018	3,521,066		3,521,066		2,983,272	2,983,272	(537,794)	
D DebtR43,221)	15,274,437		15,274,437					

BalancedScoreCard

	6 WUDWHJLF 2EM	6WDWXV
<p>&RORU</p> <p>FRQFHUQ</p> <p>PSURYHPHQWV</p> <p>5RRVHYHOW +6</p> <p>)DXELRQ</p> <p>)UDQNOLQW+6</p>	<p>\$</p> <p>%</p> <p>&</p> <p>'</p> <p>\$YHUDJH</p> <p>WLYH</p> <p>%RQG 3URMHFWV</p>	<p>6 WUDWHJLF 2EM</p> <p>6WDWXV</p>
<p>6 WUDWHJLF 2EMHFWLYHV</p> <p>3HUIRUPDQFH 0HDVXU3HUIRUPDQFH</p>	<p>HWV</p>	
<p>2EMHFWLYH \$</p> <p>(VWDEOLVK 6FKHGXOH</p> <p>7DUJHW 6WUDWHJLV</p> <p>2FFXSDQF\ 'DWH *RDO (VWDEOLVKHG</p> <p>3URMHFW ([HFXWLRQ 6WUDWHJLV 'HYHORSHG</p> <p>2YHUDOO 3URMHFW 6FKHGXOH (VWDEOLVKHG</p>		
<p>2EMHFWLYH %</p> <p>3ODQQLQJ 3HUPLWLOJ</p> <p>'HVLJQ 3KDVHV RQ</p> <p>6FKHGXOH</p> <p>6FKHPDWLF 'HVLJQ &RPSOHWHG</p> <p>'HVLJQ 'HYHORSHPHQW &RPSOHWHG</p> <p>/DQG 8VH 3HUPLW \$\$\$SURYHG</p> <p>&RQVWUXFWLRQ &RQWUDFW 'RFXPHQWV</p> <p>%XLOGLQJ 3HUPLW \$\$\$SURYHG</p>		
<p>2EMHFWLYH &</p> <p>&RQVWUXFWLRQ RQ</p> <p>6FKHGXOH</p> <p>3ULPH &RQWUDFW 1RWLFH 'WRHO RFRHHZ</p> <p>FRQVWUXFWLRQ FRPSOHWLRQ GDWH</p> <p>&RQVWUXFWLRQ 6WUDWHJLV</p> <p><HOORZ ZHHNV</p> <p>6XEVDQWLDO &RPSOHWLRQ GDWH ZHHNV</p>		
<p>2EMHFWLYH ')) (2UGHUHG</p> <p>0HHW 2FFXSDQF\)) ('HOLYHUHG DQG ,QVWDOOHG</p> <p>&RPSOHWLRQ 6FKHGXOH</p> <p>7DUJHW</p> <p>3URMHFWHG 2FFXSDQF\ 'DWHRKHGXOHG GDWH <HOORZ</p> <p>ZHHNV 5HG ! ZHHNV</p>	<p>3URMHFWHG 2FFXSDQF\ 'DWHV</p>	

BalancedScoreCard

	& RORU , PSURYHPHQWV 5RRVHYHOW +6)DXELRQ .)UDQNOLQT+6	[REDACTED]	6WUDWHJLF 2EM \$ JBaXv [REDACTED] F HFWLYH \$YHUDJ [REDACTED]	6WDWX
6WUDWHJLF 2EMHFWLYHV 3HUIRUPDQFH 0HDVXBHWIRUPDQFH	[REDACTED] JHWV	[REDACTED]		
2EMHFWLYH \$ 3URMHFW REMHFWLYHV HVWDEOLVKHG 0HHWV \$VSLUDWLRQDO 0:(6% &RQVXOWDQWV RI SD\PHQWV PDGH WR 0:(6% ! RZQHG <HOORZ 0:(6% ! &RQWUDFWRUV RI SD\PHQWV PDGH WR 0:(6% ! RZQHG	[REDACTED]	[REDACTED]		
2EMHFWLYH % 3URMHFW REMHFWLYHV HVWDEOLVKHG SDUWLFLSDWLRQF WV DSSUHQWLFDEOH WUDGH SDUWLFLSDWLRQ &RQWUDFWRUV RI ODERU KRUV SDUWLFLSDWLRQF WUDGH	[REDACTED]	[REDACTED]		
2EMHFWLYH & 3URMHFW REMHFWLYHV HVWDEOLVKHG ! UHNLVWV 0HHWV VWXGHQW %LJ&RQQHFHOORZ SDUWLFLSDWLRQ &RQVXOWDQWV VWXGHQW SDUWLFLSDWLRQ HUHG LQ &RQWUDFWRUV VWXGHQW SDUWLFLSDWLRQ HUHG LQ %LJ&RQQHFW	[REDACTED]	[REDACTED]		

BOARD OF EDUCATION
SCHOOL DISTRICT NO. 1J, MULTNOMAH COUNTY, OREGON

RESOLUTION No. 4750

Election of First-year Probationary Teachers (Full-time)

RECITAL

On the advice of the Chief Human Resources Officer, the Superintendent recommends that the teacher listed below be elected as a First-year Probationary Teacher.

RESOLUTION

The Board of Education accepts the Superintendent's recommendation, and by this resolution hereby elects as First-year Probationary Teachers for the school year 2012-13 the following persons, subject to the employment terms and conditions set out in the standard form contract approved by legal counsel for the District and to be placed on the applicable Salary Guide that now exists or is hereafter amended:

Full-time

RESOLUTION No. 4751

Appointment of Temporary Teachers and Notice of Non-renewal

Purchases, Bids, Contracts

The Superintendent RECOMMENDS adoption of the following item:

Number 4752

RESOLUTION No. 4752

Personal / Professional Services, Goods, and Services Expenditure Contracts
Exceeding \$150,000 for Delegation of Authority

RECITAL

Portland Public Schools (“District”) Public Contracting Rules PPS-45-0200 (“Authority to Approve District Contracts; Delegation of Authority to Superintendent”) requires the Board of Education (“Board”) enter into contracts and approve payment for products, materials, supplies, capital outlay, equipment, and services whenever the total amount exceeds \$150,000 per contract, excepting settlement or real property agreements. Contracts meeting this criterion are listed below.

RESOLUTION

The Superintendent recommends that the Board approve these contracts. The Board accepts this recommendation and by this resolution authorizes the Deputy Clerk to enter into agreements in a form approved by General Counsel for the District.

NEW CONTRACTS

Contractor	Contract Term	Contract Type	Description of Services	Contract Amount	Responsible Administrator, Funding Source
Skanska USA Building, Inc.	04/30/13 through 02/28/14	Construction C 59767	District-wide: Boiler Conversion Project – Phase 2, Group 1 – 7 sites: Applegate, Columbia, Hollyrood, Kenton, Meek, Sabin, and Skyline. ITB:2012-1602	\$669,027	T. Magliano Fund 438 Dept. 5597 Project J0101
Russell Construction, Inc.	4/30/13 through 11/30/13	Construction C xxxxx	Benson HS & Kelly School: Skylight replacements services. ITB:2012-1572	\$185,285	T. Magliano Fund 438 Dept. 5597 Project J0117
Baldwin General Contracting Inc.	4/30/13 through 11/30/13	Construction C xxxxx	Alameda ES: Seismic rehabilitation and re-roofing services. ITB:2013-1604 See Staff Report	\$2,305,220	J. Owens Fund 451 Dept. 5511 Project DB105 Project DC105-405

Other Matters Requiring Board Approval

The Superintendent RECOMMENDS adoption of the following item:

Number 4753

RESOLUTION No. 4753

Minutes

The following minutes are offered for adoption:
April 1, 2013